This meeting will involve a short overview of ARPA-H (with brief Q&A), followed by breakout sessions to discuss the bold scientific opportunities and critical challenges that ARPA-H may consider addressing across the biomedical and health ecosystem and strategies for doing so. We have invited representatives from biomedical research organizations and scientific societies, as well as individuals from government agencies, to contribute to the discussion.

2:00 PM Opening Remarks
- Present key guiding questions and introductions followed by a brief Q&A with Dr. Francis Collins
- **Speakers:** Francis Collins (NIH), Tara Schwetz (OSTP), Max Bronstein (OSTP)

2:30 PM Breakout Session 1
- Discussion Topics:
  - Opportunities
- **Moderators:** Tara Schwetz (OSTP), Max Bronstein (OSTP)

2:55 PM Feedback Session 1
- Brief readouts on breakout conversations from volunteers
- **Moderator:** Larry Tabak (NIH)

3:15 PM Breakout Session 2
- Discussion Topics:
  - Challenges and Barriers
  - Partnership Strategies and Outcomes
- **Moderators:** Tara Schwetz (OSTP), Max Bronstein (OSTP)

3:40 PM Feedback Session 2
- Brief readouts on breakout conversations from volunteers
- **Moderator:** Larry Tabak (NIH)

4:00 PM Closing Remarks
- **Speaker:** Tara Schwetz (OSTP)